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James E. Webb

NATIONAL AERONAUTICS AND SPACE ADMINISTRATION

TENTH ANNIVERSARY OF APOLLO 11

MOON LANDING

JULY 20, 1979

(This transcript was made from a tape provided by the
National Aeronautics and Space Administration).

NEAL R. GROSS
COURT REPORTERS AND TRANSCRIBERS
1330 VERMONT AVENUE, NW

1 a lawyer, Naval aviator, businessman, past director of the
2 Bureau of the Budget, and an Undersecretary of State, Admin-
3 istrator of N.A.S.A. and a key person in both making and im-
4 plementing the decision to go to the moon, now a Regent of
5 the Smithsonian Institution. Ladies and Gentlemen, Mr. James
6 E. Webb.

7 MR. WEBB : Good morning, friends. On behalf of
8 the Board of Regents of the Smithsonian Institution, its
9 Chancellor, Chief Justice Burger, its Chief Executive Officer,
10 Dr. Dillon Ripley, I bid you welcome to this anniversary of
11 Apollo 11 landing on the moon, which these two institutions,
12 the Smithsonian and the National Aeronautics and Space Admin-
13 istration, are sponsoring. Dr. Frosch will give
14 you his own welcome in just a few moments. N.A.S.A. and the
15 Smithsonian cooperate in many undertakings to advance and
16 diffuse aeronautical and space knowledge.

17 UNIDENTIFIED PERSON: Can't hear you.

18 MR. WEBB : N.A.S.A. and the Smithsonian Institu-
19 tion cooperate -- can you hear me now? I'm not sure I can
20 do anything about it. If there's a technician available,
21 maybe he should look into the sound system. But in any event,
22 it is a great cooperative program that you see here in the
23 National Aeronautics and Space Museum and the occasion is
24 certainly one in which we both have played a part, in which
25 we both say to the American people, this is an example of

1 what we can do as a nation when we pull ourselves together
2 and go at it. Each institution is contributing to our nation's
3 heritage and its capacity to develop and utilize the new pow-
4 ers that are unfolding in science and technology for peaceful
5 purposes for the benefit of all mankind as specified in the
6 1958 Space Act. N.A.S.A. is unique in its ability to work
7 with scientists who recognize, in the modern rocket, a power-
8 ful new tool to explore, to measure and to understand the
9 forces at work in the vastness of space, with engineers, who
10 have the know-how to build and operate the complex, exotic
11 and fast-moving rocket-powered machine on which the future of
12 our nation may well depend. And in addition, it has the
13 administrative and managerial competence for large scale,
14 organized efforts of national significance. It cooperates,
15 its cooperative working relationships with our military
16 services, has served our nation well and contributed to both
17 N.A.S.A.'s competence and to the successful programs of those
18 services. The Smithsonian is unique in its activities in
19 the increase and diffusion of knowledge and work in science
20 and technology as well as history and the arts. While ten
21 years is clearly too short an interval for historical perspec-
22 tive, I think three points are becoming increasingly clear.
23 First, the Apollo system of organization and management got
24 things done. And it can be adapted to meet other needs. It
25 worked because a national process was created, at the heart

1 of which, many working teams, each with a responsible team
2 leader, did its part within a vast cooperative venture, which
3 included the executive and legislative branches of our gov-
4 ernment, large segments and industry, and many universities
5 and scientists. This team conducted its business openly.
6 Set-backs as well as successes were seen by the public. It
7 was not based on any adversary procedure but on cooperation
8 between government, industry and universities. At the maximum
9 of the program in Apollo, several hundred thousand individuals
10 were united for a common purpose. A national goal was clearly
11 stated and clearly achieved. There was a national will to
12 see this effort succeed. Second, the Apollo team brought
13 together some of the most talented individuals in the country,
14 increased their skills and profited from their labors. And
15 as each segment of the Apollo program was completed, these
16 individuals were released to undertake new ventures else-
17 where, in government, at universities and within industry.
18 The list is too far, too long to recite, but today, veterans
19 of Apollo can be found in the halls of the United States
20 Senate, managing large corporations, or quietly charting new
21 directions for our space program. The (inaudible) not so
22 famous, but such names as George Low , Sam Phillips, Rocco
23 Petrone and Ed Cortright, while
24 not household words, nevertheless, these men have made their
25 contributions to the nation's households as well as to the

1 space effort. And there are many who we can all wish were
2 here, Hugh Dryden, Wernher von Braun, Grissom, White and
3 Chaffee, Presidents Kennedy and Johnson, and so many others
4 who participated in this effort. This leads me to the third
5 point, the diffusion of Apollo money and Apollo expertise
6 into the worldwide economy has produced new products and given
7 impetus to vast new enterprises. Today, worldwide communica-
8 tions network, linking computers and information systems,
9 for example, are not only far superior to their predecessors
10 but are smaller, cheaper and more reliable. Space-related
11 know-how, now permeates the most dynamic segments of our
12 economy. When you ask, what are the spinoffs of space, in
13 many ways it is the thousands of individuals who learned, who
14 contributed and then moved on to make their contributions in
15 other parts of our national economy. President Carter has
16 asked all citizens to say something good about our country.
17 I would like to say, Mr. President, that the vigorous spirit
18 of Apollo is still with those of us who see Apollo and the
19 Space Shuttle as the beginning and not the end. Ten years
20 has not diminished the pride and the wonder people all around
21 the world felt when two explorers from Spaceship Earth, touched
22 the face of another planet for the first time. And with this
23 spirit, as we enter the challenging era of the space shuttle
24 and look beyond Jupiter and Saturn for new knowledge, we con-
25 fidently assert we can do whatever is needed to assure our

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1 nation's future in space. The N.A.S.A. team of ten years ago
2 is represented here by the three Apollo crew members. The
3 N.A.S.A. team of today and tomorrow is represented by Dr.
4 Frosch, his deputy, Dr. Alan Lovelace and the crew
5 selected for the first shuttle orbital flight. Now as I turn
6 the program over to Dr. Lovelace, I would like to say what a
7 pleasure it is to see so many old friends in the audience
8 and to welcome all of you to the Smithsonian Institution.
9 Thank you.

10 DR. LOVELACE: Ladies and gentlemen, 10 years ago,
11 in sight and sound of earth two hundred and thirty thousand
12 miles away, the initial footprints in the moon's dusty Sea
13 of Tranquility, marked the fulfillment of a national goal.
14 Americans became the first humans to enter the realm of another
15 celestial body. A decade-long struggle had succeeded and the
16 deadline set by President Kennedy had been met. Apollo 11
17 signalled not an end but a beginning in terms of its particular
18 contribution to the future of humankind. It was a doorway
19 to further ventures to benefit the peoples of the world. We
20 are fortunate to be living in a technological age that allows
21 us to capture the critical scenes and sounds of history while
22 they're being made. We can listen again to that doorway into
23 the future being opened. May I have the tape, please.

24 TAPE: Seventy-five feet. Pitch forward. Lights
25 on. Down two and a half. Thirty feet down. Two and a half.